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A short introduction to longevity swaps and Q&A session

Martin Lockwood





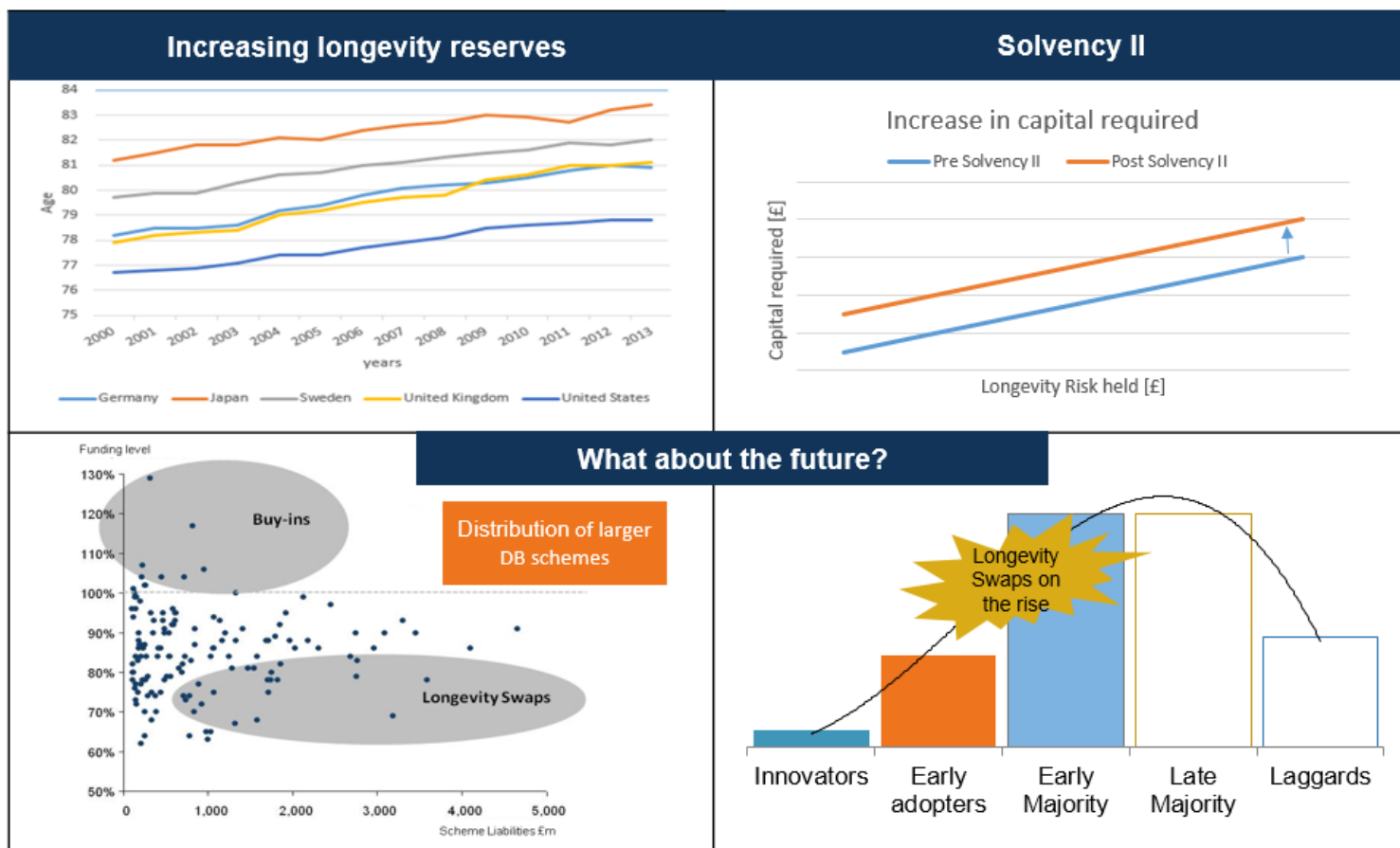
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Agenda

- The “Problem” – Increasing Longevity
- What is a Longevity Swap?
- UK Longevity De-risking Solutions
- UK Longevity Swap Market
- Sources of longevity business
- Recent longevity market activity
- Developments in the Longevity Market
- Executing deals
- How can I make transacting more likely?
- Questions and Discussion

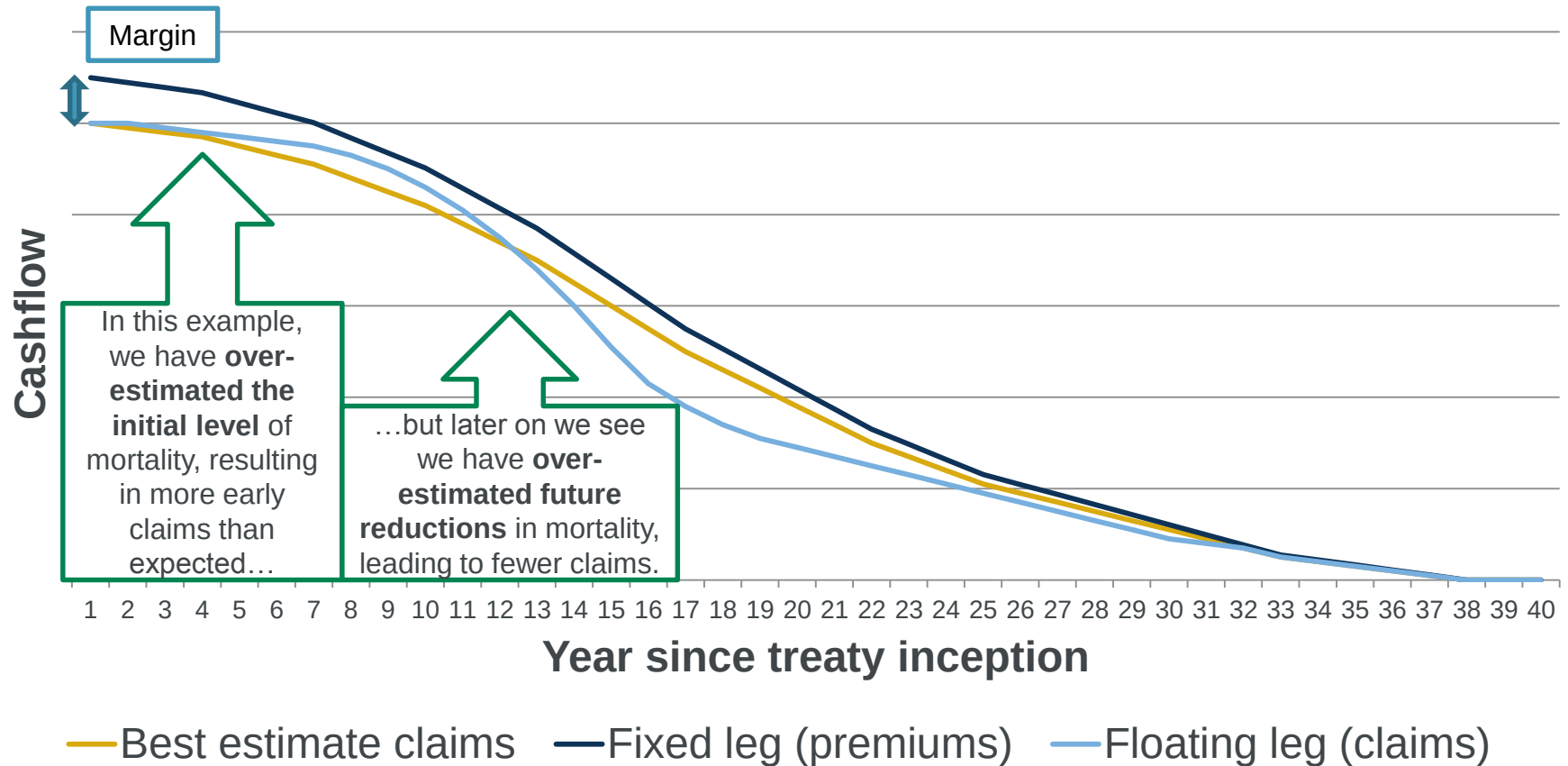


The “Problem” – Increasing Longevity



What is a Longevity Swap?

- Exchange of Cashflows



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UK Longevity De-risking Solutions

De-risking Solutions	Matching principle	Changing Benefits	Transfer Longevity Risk	Transfer Asset Risk	Transfer Liability for Pensioners
Liability driven investments	✓	✗	✗	✗	✗
Liability management	✗	✓	✗	✗	✗
Insured Solutions					
Longevity transactions	✓	✗	✓	✗	✗
Buy-in	✓	✗	✓	✓	✗
Buy-out	✓	✗	✓	✓	✓



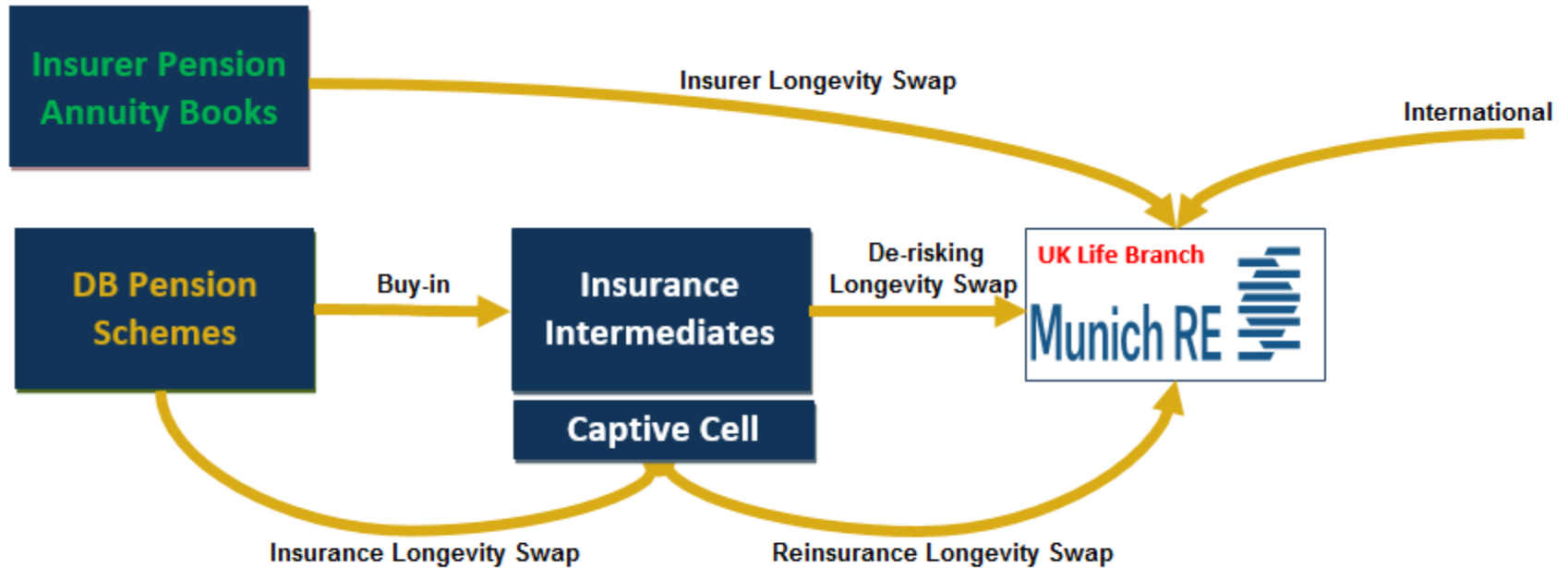
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The UK longevity market



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Sources of longevity business



Developments in the Longevity Market

**Enhanced
Annuities**

**Index-based
swaps**

**Deferred
Pension
Scheme
Members**

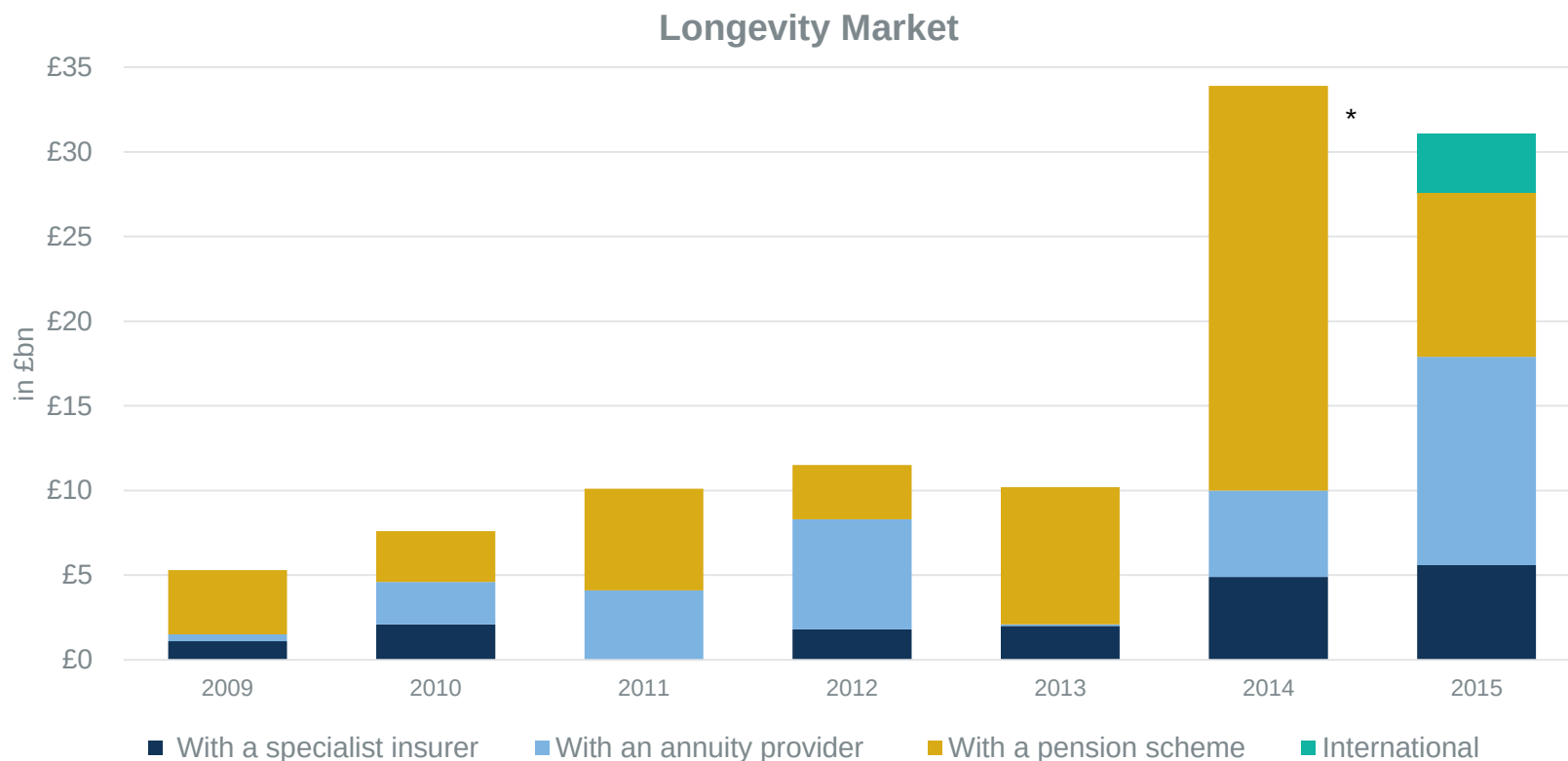
Tail Risk

Small schemes



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Recent longevity market activity



* Includes £16bn - BT deal

Source: Munich Re: UKLB internal database as at Jan-2016



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Executing deals

- So what's involved

Agreeing a Model

- Design & build model
- Test model (all involved)
- Agree & lock down model
- Apply model

Pricing

- Quotes
- Agree a price
- Reconcile prices
- Arrive at execution price

Approvals

- Documenting the deal
- Brief stakeholders on the deal
- Secure stakeholder approval

Risk / due diligence

- Document due diligence
- Scheme (benefits)
- Due diligence
- Site visit / audit

Legal

- Term sheet
- Legal structure
- Draft contracts
- Contract negotiations
- Executed contract

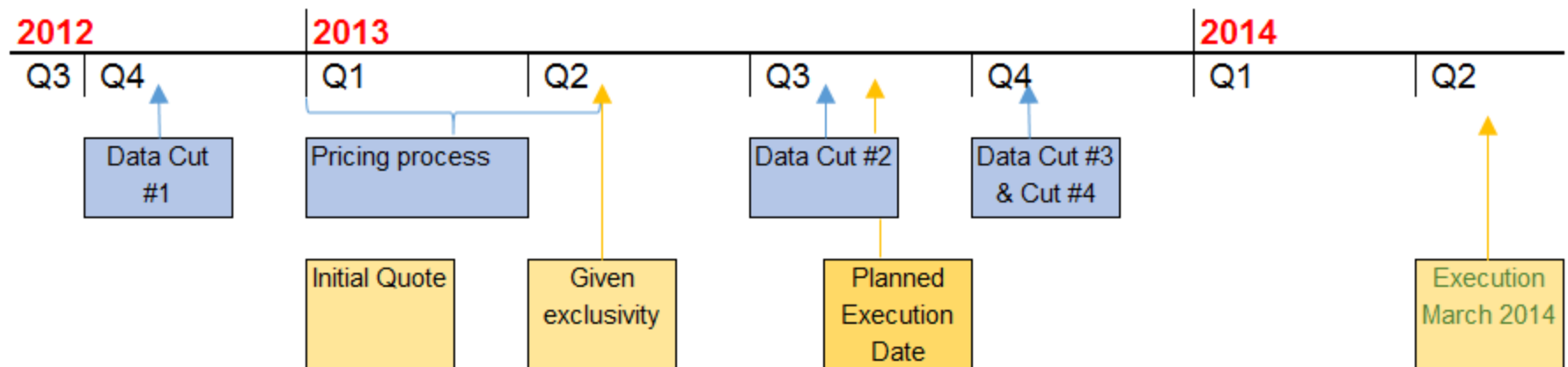
Operational

- Develop & agree payment cycle processes
- Develop & agree data processes
- Arrive at a operational business model



Executing a deal

- A real timeline that did not go to plan



So how can I make transacting more likely?

Be prepared before you tender for quotes
– have your data “fit for purpose”

Keep it simple

Be realistic – transactions are 95% about “price”

Avoid spending time and money on “last fad” solutions

Think carefully about the role of the deal advisors

Be prepared to negotiate and compromise



Bio

- Martin Lockwood - Head of Longevity Munich Re, including both the UK and Global Longevity markets
- Joined Munich Re in 2011 as specialist in annuities, defined benefits and longevity swaps and has since overseen the execution of a number of longevity transactions
- Before Munich Re, Martin had already accrued a wealth of experience at Prudential, where he managed the £1bn transfers of the Scottish Life, Phoenix and Royal London back book deals – which included overseeing the Part VII transfers. He also supervised the accompanying arrangements and signing of a vesting deal with a number of insurers and banks. He also spent some time overseeing transactions in the defined benefit arena



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Summary

The “Problem” – Increasing Longevity



What is a Longevity Swap?



UK Longevity De-risking Solutions



UK Longevity Swap Market



Sources of longevity business



Recent longevity market activity



Developments in the Longevity Market



Executing deals



How can I make transacting more likely?



Questions and Discussion



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